

The National Intelligence Strategy

of the United States of America

August 2009

Fact Sheet

Summary. The 2009 National Intelligence Strategy (NIS) presents the way ahead for the Intelligence Community (IC) to operate as a fully integrated and agile enterprise. Against the backdrop of an increasingly complex and interconnected world, the NIS calls for deepening our understanding of both threats and opportunities to enable wise decisions and effective action. The 2009 NIS lays out the strategic environment, identifies goals, and defines our objectives. It sets the IC's priorities and guides current and future decisions on budgets, acquisitions, and operations. It also establishes the basis for accountability and results. Lastly, it provides the DNI with important tools for managing the IC and overseeing the implementation of the National Intelligence Strategy.

The Vision for the Future IC. The IC must exhibit certain characteristics to be successful. It must be integrated -- making the whole of the intelligence community greater than the sum of its parts. The IC must be agile -- functioning as an innovative enterprise that can respond quickly to changing conditions. And it must exemplify American values by operating under the rule of law at all times, with respect for privacy, civil liberties and human rights.

Strategic Environment. The international security landscape provides the context for the NIS. The environment is marked by complexity and rapid change. Nation-states, non-state actors, and transnational forces and trends present both challenges and opportunities to U.S. interests.

Strategic Goals and Objectives. The NIS outlines four goals for the IC. First, the IC must enable wise national security policies. Second, the IC must support effective national security action. Third, the IC must deliver balanced and improving capabilities. Fourth, the IC must operate as a single, integrated team. The first two goals lead to a focus on six IC mission objectives, and the second two goals to seven IC enterprise objectives.

Mission Objectives (MOs)	Enterprise Objectives (EOs)
MO 1: Combat Violent Extremism	EO 1: Enhance Community Mission Management
MO 2: Counter WMD Proliferation	EO 2: Strengthen Partnerships
MO 3: Provide Strategic Intelligence and Warning	EO 3: Streamline Business Processes
MO 4: Integrate Counterintelligence	EO 4: Improve Information Integration & Sharing
MO 5: Enhance Cybersecurity	EO 5: Advance S&T/R&D
MO 6: Support Current Operations	EO 6: Develop the Workforce
	EO 7: Improve Acquisition

The DNI's Role in Implementing the NIS. To ensure effective implementation of the NIS, the DNI will: establish priorities with clear and measurable goals and objectives; provide leadership on cross-cutting issues; set direction through policy and budgets; promote integration of agency capabilities; and monitor agency and leadership performance.

Accountability and Next Steps. The DNI will work directly with senior IC officials to ensure their plans and priorities align with this strategy. Senior leadership's responsibilities under the NIS will in turn cascade to the workforce through objectives established within the annual personal performance evaluation process. The Office of the DNI will ensure IC element plans include measurable objectives that gauge progress against NIS goals.

