

Total Population

220

New response categories added to the question in 2019

Question wording changed in 2021

Which of the following best describes your work role?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|--------|--------|--------|
| Analyst | | | | | | | | | | 18 | 35 | 21 |
| Manager of analysts | | | | | | | | | | 7 | 12 | 4 |
| Analytic enabler | | | | | | | | | | 7 | 4 | 1 |
| Other | | | | | | | | | | 0 | 14 | 2 |
| Total | | | | | | | | | | 32 | 65 | 28 |
| MOE | | | | | | | | | | 16.01% | 10.20% | 17.30% |

Original response categories

What is your work role?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|------|---------------|------|
| Manager of analysts | 5 | 3 | 5 | 8 | 10 | 2 | 2 | 8 | 2 | | | |
| Analyst | 7 | 9 | 9 | 36 | 30 | 20 | 21 | 19 | 2 | | NA after FY18 | |
| Other (new in 2017) | | | | | | | | 2 | 0 | | | |
| Total | 12 | 12 | 12 | 44 | 40 | 22 | 23 | 29 | 4 | | | |
| MOE | 27.51% | 27.51% | 27.51% | 13.21% | 14.02% | 19.82% | 19.34% | 16.96% | 48.55% | | | |

Question wording changed in 2021

How long have you been involved in analytic work in the IC?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Less than 5 years | 6 | 10 | 5 | 30 | 25 | 10 | 9 | 9 | 0 | 10 | 38 | 16 |
| 5 - 9 years | 3 | 1 | 3 | 6 | 7 | 1 | 5 | 7 | 0 | 7 | 9 | 6 |
| 10 - 19 years | | | | | | | | | | | | |
| 20 years or more | 3 | 1 | 4 | 8 | 8 | 11 | 9 | 12 | 3 | 10 | 14 | 6 |
| Total | 12 | 12 | 12 | 44 | 40 | 22 | 23 | 29 | 4 | 32 | 65 | 28 |

Question wording changed in 2021

Question responses changed in 2021

In the past year, have you experienced distortion and/or suppression of analysis in violation of ICD 203?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|------|------|------|------|------|------|------|------|------|------|--------|--------|
| Yes | | | | | | | | | | | 7 | 2 |
| No | | | | | | | | | | | 45 | 24 |
| Total | | | | | | | | | | | 52 | 26 |
| MOE | | | | | | | | | | | 11.88% | 18.05% |

New response categories added to the question in 2019

During the past year, do you believe that anyone attempted to distort or suppress analysis on which you were working in the face of persuasive evidence which supported your original assessment?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|--------|---------------|
| Yes | | | | | | | | | | | 1 | |
| Yes, I suspect but am not sure it has occurred | | | | | | | | | | | 3 | NA after FY19 |
| No | | | | | | | | | | | 18 | |
| Total | | | | | | | | | | | 22 | |
| MOE | | | | | | | | | | | 19.82% | |

Original response categories

Question wording changed in 2018

During the past year, do you believe that anyone attempted to distort or suppress analysis on which you were working?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|--------|--------|--------|--------|--------|--------|--------|--------|--------|------|---------------|------|
| No | 7 | 11 | 7 | 40 | 37 | 21 | 21 | 23 | 2 | | | |
| Yes | 5 | 1 | 5 | 4 | 1 | 0 | 1 | 5 | 1 | | NA after FY18 | |
| Total | 12 | 12 | 12 | 44 | 38 | 21 | 22 | 28 | 3 | | | |
| MOE | 27.51% | 27.51% | 27.51% | 13.21% | 14.46% | 20.34% | 19.82% | 17.30% | 56.19% | | | |

Question wording changed in 2021

Question responses changed in 2021

How often did you experience distortion and/or suppression of analysis?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|--------|--------|
| Constantly (daily) | | | | | | | | | | | 1 | 1 |
| Frequently (weekly or monthly) | | | | | | | | | | | 0 | 1 |
| Occasionally (more than twice but less than monthly) | | | | | | | | | | | 2 | 0 |
| Rarely (Once or twice) | | | | | | | | | | | 4 | 0 |
| Total | | | | | | | | | | | 7 | 2 |
| MOE | | | | | | | | | | | 36.45% | 68.98% |

New response categories added to the question in 2019

Question wording changed in 2019

Over the past year how often did you face distortion or suppression of your analysis?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|--------|---------------|------|
| On a daily or monthly basis | | | | | | | | | | 0 | | |
| On a monthly basis | | | | | | | | | | 0 | | |
| Several times a year (less than 12 but more than 3) | | | | | | | | | | 0 | NA after FY19 | |
| 2 - 3 times | | | | | | | | | | 1 | | |
| Once | | | | | | | | | | 3 | | |
| Total | | | | | | | | | | 4 | | |
| MOE | | | | | | | | | | 48.55% | | |

New response categories in 2018

How often do you face distortion/suppression of your analysis?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|--------|------|---------------|------|
| Constantly (Daily) | | | | | | | | | 0 | | | |
| Frequently (Consistently, on a weekly or monthly basis) | | | | | | | | | 0 | | | |
| Occasionally (Up to 4 times per year) | | | | | | | | | 0 | | NA after FY18 | |
| Rarely (1-2 times a year) | | | | | | | | | 1 | | | |
| Total | | | | | | | | | 1 | | | |
| MOE | | | | | | | | | 97.78% | | | |

Original response categories

How many times has someone attempted to distort or suppress analysis on which you were working in the face of persuasive evidence?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-----------------------|------|------|------|------|------|------|------|------|------|---------------|------|------|
| Once | 2 | 0 | 0 | 2 | 1 | 0 | 1 | | | | | |
| Twice | 1 | 0 | 2 | 1 | 0 | 0 | 0 | | | | | |
| Three times | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | NA after FY17 | | |
| More than three times | 2 | 1 | 3 | 1 | 0 | 0 | 0 | | | | | |
| Total | 5 | 1 | 5 | 4 | 1 | 0 | 1 | | | | | |

New question added in 2022

When considering your most significant experience with distortion and/or suppression of analysis, which Analytic Standard was primarily violated?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| Analytic Standard A - Objective | | | | | | | | | | | | 0 |
| Analytic Standard B - Independent of political consideration | | | | | | | | | | | | 0 |
| Analytic Standard C - Timely | | | | | | | | | | | | 2 |
| Analytic Standard D - Based on all available sources of intelligence information | | | | | | | | | | | | 0 |
| Analytic Standard E - Implements and exhibits Analytic Tradecraft Standards | | | | | | | | | | | | 0 |
| Other | | | | | | | | | | | | 0 |
| Total OBJ | | | | | | | | | | | | 2 |

New question added in 2022

When considering your most significant experience with distortion and/or suppression of analysis, what form did it take?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| A dictated/predetermined analytic line | | | | | | | | | | | | 0 |
| A changed analytic line absent sufficient sourcing or argumentation | | | | | | | | | | | | 0 |
| Distorted or suppressed judgements, sourcing, uncertainty, assumptions, or confidence language | | | | | | | | | | | | 0 |
| Distorted or suppressed analysis of alternatives or dissent | | | | | | | | | | | | 0 |
| Discouraged analysis/production on a particular topic absent sufficient reasoning | | | | | | | | | | | | 0 |
| Delayed, shelved, or recalled analysis absent sufficient reasoning | | | | | | | | | | | | 2 |
| Distorted or suppressed input to, or comments on, a product | | | | | | | | | | | | 0 |
| Information to which I did not have access changed the analysis | | | | | | | | | | | | 0 |
| Analysis mischaracterized in conveyance to a consumer | | | | | | | | | | | | 0 |
| A deliberately distorted product classification | | | | | | | | | | | | 0 |
| Other | | | | | | | | | | | | 0 |
| Total OBJ | | | | | | | | | | | | 2 |

Question wording changed in 2021

Question responses changed in 2021

When considering your most significant experience of distortion and/or suppression of analysis, what form did it take?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|------|
| My product was not published | | | | | | | | | | | | 1 |
| The product was deliberately delayed | | | | | | | | | | | | 1 |
| I was discouraged from writing a product | | | | | | | | | | | | 0 |
| The analytic line was dictated to me | | | | | | | | | | | | 1 |
| The main analytic line was changed without sufficient justification, argumentation, and/or sourcing | | | | | | | | | | | | 1 |
| Judgements, sourcing, and/or confidence levels were mischaracterized or removed | | | | | | | | | | | | 0 |
| A briefer mischaracterized the assessment/product to a consumer | | | | | | | | | | | | 0 |
| An internal IC element/CCMD senior mischaracterized the assessment/product to other officials | | | | | | | | | | | | 0 |
| My comments or dissent on a product were distorted or suppressed | | | | | | | | | | | | 0 |
| Other | | | | | | | | | | | | 3 |
| Total OBJ | | | | | | | | | | | | 7 |

New question added in 2019

When considering the most significant instance of distortion or suppression, what form did it take?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| My product was not published | | | | | | | | | | | | 2 |
| I was discouraged from writing a product | | | | | | | | | | | | 0 |
| My analytic line was dictated to me | | | | | | | | | | | | 0 |
| The main analytic line of my product was deliberately changed during review/coordination | | | | | | | | | | | | 0 |
| Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination | | | | | | | | | | | | 0 |
| A briefer either suppressed or misrepresented the analysis | | | | | | | | | | | | 0 |
| An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials | | | | | | | | | | | | 0 |
| My comments or dissent on a product were suppressed or distorted | | | | | | | | | | | | 1 |
| Other | | | | | | | | | | | | 1 |
| Total OBJ | | | | | | | | | | | | 4 |

Question wording changed in 2021

Question responses changed in 2021

What feedback or explanation did you receive on this matter?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| I did not receive feedback or explanation | | | | | | | | | | | | 2 |
| The analysis did not meet threshold or priority for publication | | | | | | | | | | | | 0 |
| The analysis did not meet one or more of the analytic tradecraft standards | | | | | | | | | | | | 0 |
| Dissent or alternative analysis was not accepted | | | | | | | | | | | | 0 |
| Concurrence from a particular component was required for publication | | | | | | | | | | | | 0 |

| | | |
|---|----------|----------|
| Content was changed or deleted to better meet customer needs | 0 | 0 |
| Content was changed or deleted because of differing views from the field | 0 | 0 |
| Content was changed or deleted because it was too long, complicated, or technical | 1 | 0 |
| Information to which I do not have access changed the analysis | 1 | 0 |
| The assessment was policy prescriptive | 0 | 0 |
| Other | 2 | 0 |
| Total OBJ | 6 | 2 |

New question added in 2019

What was the primary feedback or explanation given to you during or following this incident?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|----------|---------------|------|
| I was told my product did not meet threshold and/or was not a high enough priority for publication | | | | | | | | | | 0 | | |
| I was told my logical argumentation was flawed or not convincing | | | | | | | | | | 0 | | |
| I was told the sourcing I relied on was not reliable, complete, or persuasive enough | | | | | | | | | | 0 | | |
| I was told that dissent was not accepted in this instance because it did not relate to the main analytic line | | | | | | | | | | 0 | | |
| I was told that concurrence from a particular agency or office was required for publication | | | | | | | | | | 1 | | |
| I was told that my analysis was changed or deleted so that the product would better meet customer needs | | | | | | | | | | 0 | | |
| I was told additional/special compartmented information (which I do not have access to) refuted or changed my analysis | | | | | | | | | | 0 | NA after FY19 | |
| I was told my assessment was policy prescriptive | | | | | | | | | | 1 | | |
| I was told that my product did not meet appropriate tradecraft standards | | | | | | | | | | 1 | | |
| I was told that my analysis was changed or deleted in response to policymaker sensitivities | | | | | | | | | | 0 | | |
| I was told that my analysis was changed in response to differing views from the field | | | | | | | | | | 0 | | |
| I was told that my analysis was too complicated or technical and has to be simplified to the point that it was misleading | | | | | | | | | | 1 | | |
| I did not receive any feedback or explanation as to why my product was distorted or suppressed | | | | | | | | | | 0 | | |
| Other | | | | | | | | | | 0 | | |
| Total OBJ | | | | | | | | | | 4 | | |

Question responses changed in 2022

Who was the primary source of your most significant experience with distortion and/or suppression of analysis?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|----------|
| Analyst within my IC element/CCMD | | | | | | | | | | | | 0 |
| Manager/supervisor within my IC element/CCMD | | | | | | | | | | | | 1 |
| Reviewer within my IC element/CCMD | | | | | | | | | | | | 0 |
| Senior executive/military officer within my IC element/CCMD | | | | | | | | | | | | 1 |
| Intelligence professional from another IC element/CCMD | | | | | | | | | | | | 0 |
| US Government official outside of the IC | | | | | | | | | | | | 0 |
| Other | | | | | | | | | | | | 0 |
| Total OBJ | | | | | | | | | | | | 2 |

Question wording changed in 2021

Question responses changed in 2021

Who was the primary source of your most significant experience of distortion and/or suppression of analysis?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------------|----------|
| Analyst within my IC element/CCMD | | | | | | | | | | | | 0 |
| Manager/supervisor within my IC element/CCMD | | | | | | | | | | | | 0 |
| Reviewer within my IC element/CCMD | | | | | | | | | | | | 1 |
| Senior executive within my IC element/CCMD | | | | | | | | | | | | 1 |
| Intelligence professional from another IC element/CCMD | | | | | | | | | | | | 3 |
| Intelligence professional at an ODN component (NIC, NIM, PDB, etc.) | | | | | | | | | | | NA after F | |
| US Government official outside of the IC | | | | | | | | | | | | 0 |
| Other | | | | | | | | | | | | 1 |
| Total OBJ | | | | | | | | | | | | 7 |

New response categories added to the question in 2019

Source

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|----------|---------------|------|
| Internal colleague | | | | | | | | | | 0 | | |
| First-level manager | | | | | | | | | | 0 | | |
| Mid-level/Senior supervisor within your IC element | | | | | | | | | | 1 | | |
| Non-supervisory internal analyst reviewer (e.g., SIOs) | | | | | | | | | | 0 | | |
| Non-analyst senior within your IC element | | | | | | | | | | 0 | | |
| IC senior leadership | | | | | | | | | | 0 | NA after FY19 | |
| External IC colleague or supervisor | | | | | | | | | | 1 | | |
| DNI element (NIC, NIM, etc.) | | | | | | | | | | 0 | | |
| US government official outside the IC | | | | | | | | | | 1 | | |
| Editor or senior reviewer of an IC publication | | | | | | | | | | 1 | | |
| Other | | | | | | | | | | 0 | | |
| Total OBJ | | | | | | | | | | 4 | | |

New response categories in 2018

Source

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|---------------|------|
| Internal colleague | | | | | | | | | 0 | | | |
| First-level manager | | | | | | | | | 0 | | | |
| Mid-level/Senior supervisor within your IC element | | | | | | | | | 0 | | | |
| External colleague | | | | | | | | | 0 | | | |
| Non-intelligence senior | | | | | | | | | 0 | | NA after FY18 | |

| | | |
|---------------------------------------|----------|---------------|
| External IC supervisor | 0 | NA after FY16 |
| Non-supervisory reviewer | 1 | |
| DNI element (NIC, NIM, etc.) | 0 | |
| US government official outside the IC | 0 | |
| Other | 0 | |
| Total OBJ | 1 | |

Original response categories

| Source | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|----------|----------|----------|----------|----------|----------|----------|----------|------|---------------|------|------|
| n | | | | | | | | | | | | |
| Non-supervisory professional within your IC element | 2 | 0 | 1 | 0 | 1 | 0 | 1 | 4 | | | | |
| Supervisor within your IC element | 4 | 0 | 3 | 3 | 0 | 0 | 0 | 3 | | | | |
| Intelligence professional outside your IC element | 2 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | | NA after FY17 | | |
| US government official outside the IC | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | | | | |
| Other | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | | | | |
| Total OBJ | 5 | 1 | 5 | 4 | 1 | 0 | 1 | 5 | | | | |

Question wording changed in 2022

Question wording changed in 2021

Question responses changed in 2021

Question design changed in 2021

In your perception, to what extent were the following factors a motive for your most significant experience with distortion and/or suppression of analysis?

Maintain an existing analytic line or status quo on a topic

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|----------|----------|
| Not a factor | | | | | | | | | | | 1 | 1 |
| Somewhat a factor | | | | | | | | | | | 0 | 1 |
| A moderate factor | | | | | | | | | | | 1 | 0 |
| An important factor | | | | | | | | | | | 3 | 0 |
| Unsure | | | | | | | | | | | 2 | 0 |
| Total OBJ | | | | | | | | | | | 7 | 2 |

In your perception, to what extent were the following factors a motive for your most significant experience with distortion and/or suppression of analysis?

Align to an individual's perspective

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|----------|----------|
| Not a factor | | | | | | | | | | | 0 | 1 |
| Somewhat a factor | | | | | | | | | | | 0 | 0 |
| A moderate factor | | | | | | | | | | | 0 | 0 |
| An important factor | | | | | | | | | | | 6 | 1 |
| Unsure | | | | | | | | | | | 1 | 0 |
| Total OBJ | | | | | | | | | | | 7 | 2 |

In your perception, to what extent were the following factors a motive for your most significant experience with distortion and/or suppression of analysis?

Support/protect operational equities

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|----------|----------|
| Not a factor | | | | | | | | | | | 1 | 1 |
| Somewhat a factor | | | | | | | | | | | 1 | 0 |
| A moderate factor | | | | | | | | | | | 2 | 0 |
| An important factor | | | | | | | | | | | 2 | 0 |
| Unsure | | | | | | | | | | | 1 | 1 |
| Total OBJ | | | | | | | | | | | 7 | 2 |

In your perception, to what extent were the following factors a motive for your most significant experience with distortion and/or suppression of analysis?

Support/protect bureaucratic interests

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|----------|----------|
| Not a factor | | | | | | | | | | | 0 | 0 |
| Somewhat a factor | | | | | | | | | | | 0 | 1 |
| A moderate factor | | | | | | | | | | | 0 | 0 |
| An important factor | | | | | | | | | | | 5 | 1 |
| Unsure | | | | | | | | | | | 2 | 0 |
| Total OBJ | | | | | | | | | | | 7 | 2 |

In your perception, to what extent were the following factors a motive for your most significant experience with distortion and/or suppression of analysis?

Provoke or prevent policymaker action or response

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|----------|----------|
| Not a factor | | | | | | | | | | | 0 | 2 |
| Somewhat a factor | | | | | | | | | | | 0 | 0 |
| A moderate factor | | | | | | | | | | | 0 | 0 |
| An important factor | | | | | | | | | | | 3 | 0 |
| Unsure | | | | | | | | | | | 4 | 0 |
| Total OBJ | | | | | | | | | | | 7 | 2 |

In your perception, to what extent were the following factors a motive for your most significant experience with distortion and/or suppression of analysis?

Support or oppose a policy agenda or narrative

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|----------|----------|
| Not a factor | | | | | | | | | | | 0 | 1 |
| Somewhat a factor | | | | | | | | | | | 0 | 1 |
| A moderate factor | | | | | | | | | | | 0 | 0 |
| An important factor | | | | | | | | | | | 3 | 0 |
| Unsure | | | | | | | | | | | 4 | 0 |
| Total OBJ | | | | | | | | | | | 7 | 2 |

New response categories added to the question in 2019

| Motive | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|---------------|
| Maintain an existing analytic line | | | | | | | | | | | 0 | |
| Support views of an internal supervisor/management | | | | | | | | | | | 1 | |
| Support views of internal colleague(s) | | | | | | | | | | | 0 | |
| Support views of external colleague(s) | | | | | | | | | | | 0 | |
| Support views of external management | | | | | | | | | | | 0 | |
| Support views of government/policy official(s) | | | | | | | | | | | 2 | |
| To support operational equities | | | | | | | | | | | 0 | NA after FY19 |

| | |
|---|----------|
| To suppress information deemed embarrassing to the Department, Agency or Bureau | 0 |
| To prevent policymaker action or response on a topic | 0 |
| Not sure what the motive was | 0 |
| Other | 1 |
| Total OBJ | 4 |

New response categories in 2018

| Motive | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|----------|---------------|------|------|
| <i>n</i> | | | | | | | | | | | | |
| Maintain existing analytic line | | | | | | | | | 0 | | | |
| Support views of internal supervisor/management | | | | | | | | | 1 | | | |
| Support views of internal colleague | | | | | | | | | 0 | | | |
| Support views of external colleague | | | | | | | | | 0 | | | |
| Support views of external management | | | | | | | | | 0 | | | |
| Support views of government/policy official | | | | | | | | | 0 | | | |
| To support increase/decrease of resources for operational, military or USG program | | | | | | | | | 0 | NA after FY18 | | |
| Unintentional | | | | | | | | | 0 | | | |
| Unsure what the motive was | | | | | | | | | 0 | | | |
| Other | | | | | | | | | 0 | | | |
| To suppress information deemed embarrassing to the Department, Agency or Bureau | | | | | | | | | 0 | | | |
| To prevent policymaker action/response | | | | | | | | | 0 | | | |
| Total OBJ | | | | | | | | | 1 | | | |

Original response categories

| Motive | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|----------|----------|----------|----------|----------|----------|----------|----------|------|---------------|------|------|
| <i>n</i> | | | | | | | | | | | | |
| To support supervisor within your IC element | 4 | 0 | 6 | 0 | 0 | 0 | 0 | 1 | | | | |
| To support IC personnel or management outside your IC element | 3 | 2 | 0 | 1 | 1 | 0 | 0 | 1 | | | | |
| To support government official outside the IC | 0 | 0 | 2 | 2 | 1 | 0 | 0 | 0 | | | | |
| I am unsure what the motive was | | | 0 | 1 | 0 | 0 | 1 | 0 | | NA after FY17 | | |
| Inadvertent/unintended | | | | | 0 | 0 | 0 | 5 | | | | |
| To avoid conflicting with an existing analytic line | | | | | | 0 | 0 | 0 | | | | |
| Other | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | | |
| Total OBJ | 5 | 1 | 5 | 4 | 1 | 0 | 1 | 5 | | | | |

Question wording changed in 2022

| Did you seek assistance to address this matter? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|---------------|
| <i>n</i> | | | | | | | | | | | | |
| No | | | | | | | | | | | | 1 |
| Yes | | | | | | | | | | | | 1 |
| Total | | | | | | | | | | | | 2 |
| MOE | | | | | | | | | | | | 68.98% |

Question wording changed in 2021

| Did you seek assistance in dealing with this most significant experience of disortion and/or suppression of analysis? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|---------------|------------|
| <i>n</i> | | | | | | | | | | | | |
| No | | | | | | | | | | | | 2 |
| Yes | | | | | | | | | | | 5 | NA after F |
| Total | | | | | | | | | | | 7 | |
| MOE | | | | | | | | | | | 36.45% | |

During the past year, did you seek assistance in dealing with distortion or suppression?

| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--------------|---------------|---------------|---------------|---------------|---------------|--------------|--------------|---------------|---------------|---------------|---------------|------|
| <i>n</i> | | | | | | | | | | | | |
| No | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 3 | | |
| Yes | 4 | 1 | 2 | 4 | 1 | 0 | 0 | 5 | 0 | 1 | NA after FY19 | |
| Partially | 1 | 0 | 3 | | | | | | | | | |
| Total | 5 | 1 | 5 | 4 | 1 | 0 | 0 | 5 | 1 | 4 | | |
| MOE | 43.33% | 97.78% | 43.33% | 48.55% | 97.78% | 0.00% | 0.00% | 43.33% | 97.78% | 48.55% | | |

Question wording changed in 2022

| Did you seek assistance from the analytic ombuds? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|----------|
| <i>n</i> | | | | | | | | | | | | |
| Yes | | | | | | | | | | | | 0 |
| No | | | | | | | | | | | | 1 |
| Total OBJ | | | | | | | | | | | | 1 |

Question wording changed in 2021

| Did you seek assistance from your IC element/CCMD analytic ombudsman? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|----------|------------|
| <i>n</i> | | | | | | | | | | | | |
| Yes | | | | | | | | | | | | 3 |
| No | | | | | | | | | | | 2 | NA after F |
| Total OBJ | | | | | | | | | | | 5 | |

New question added in 2019

| Did you go to your IC element's ombudsman for help? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|----------|---------------|------|
| <i>n</i> | | | | | | | | | | | | |
| Yes | | | | | | | | | | 0 | NA after FY19 | |
| No | | | | | | | | | | 3 | | |
| Total OBJ | | | | | | | | | | 3 | | |

Question wording changed in 2022

| What is the primary reason you did not seek assistance from the analytic ombuds? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| <i>n</i> | | | | | | | | | | | | |
| Did not believe anything would change | | | | | | | | | | | | 0 |
| Did not know who to go to for help | | | | | | | | | | | | 0 |
| Concerns regarding retribution | | | | | | | | | | | | 0 |

| | |
|---|----------|
| Concerns regarding confidentiality | 1 |
| Concerns regarding rank, tenure, or other power imbalances among individual(s) involved | 0 |
| Time constraints/press of business | 0 |
| I was dissuaded from seeking assistance | 0 |
| Did not know a process exists for addressing the matter | 0 |
| Presumed others involved would seek assistance | 0 |
| Other | 0 |
| Total OBJ | 1 |

New question added in 2021

Why did you not seek assistance from your analytic ombudsman?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|----------|------------|
| Concerns regarding retribution | | | | | | | | | | | 0 | |
| Concerns regarding confidentiality | | | | | | | | | | | 0 | |
| Concerns regarding rank, tenure, or other power imbalances of individual(s) involved | | | | | | | | | | | 0 | NA after F |
| Time constraints/press of business | | | | | | | | | | | 0 | |
| Kept the issue at the management level | | | | | | | | | | | 1 | |
| Did not believe the analytic ombudsman would help | | | | | | | | | | | 0 | |
| Other | | | | | | | | | | | 1 | |
| Total OBJ | | | | | | | | | | | 2 | |

Question responses changed in 2022

What is the primary reason you did not seek assistance?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|----------|
| Did not believe anything would change | | | | | | | | | | | | 0 |
| Did not know who to go to for help | | | | | | | | | | | | 0 |
| Concerns regarding retribution | | | | | | | | | | | | 1 |
| Concerns regarding confidentiality | | | | | | | | | | | | 0 |
| Concerns regarding rank, tenure, or other power imbalances among individual(s) involved | | | | | | | | | | | | 0 |
| Time constraints/press of business | | | | | | | | | | | | 0 |
| I was dissuaded from seeking assistance | | | | | | | | | | | | 0 |
| Did not know a process exists for addressing the matter | | | | | | | | | | | | 0 |
| Presumed others involved would seek assistance | | | | | | | | | | | | 0 |
| Other | | | | | | | | | | | | 0 |
| Total OBJ | | | | | | | | | | | | 1 |

New response categories added to the question in 2021

Question wording changed in 2021

What is the primary reason you did not seek assistance?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|----------|------|
| Did not believe anything would change | | | | | | | | | | | | 0 |
| Did not know who to go to for help | | | | | | | | | | | | 0 |
| Concerns regarding retribution | | | | | | | | | | | | 0 |
| Concerns regarding confidentiality | | | | | | | | | | | | 0 |
| Concerns regarding rank, tenure, or other power imbalances of individual(s) involved | | | | | | | | | | | | 0 |
| Time constraints/press of business | | | | | | | | | | | | 0 |
| I was dissuaded from seeking assistance | | | | | | | | | | | | 0 |
| Did not know a process exists for addressing the matter | | | | | | | | | | | | 0 |
| Presumed others involved would seek assistance | | | | | | | | | | | | 0 |
| Other | | | | | | | | | | | | 1 |
| Total OBJ | | | | | | | | | | | 2 | |

New response categories added to the question in 2019

Question wording changed in 2019

What is the primary reason you didn't seek assistance in dealing with the attempted distortion or suppression?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|----------|------|
| Fear of retribution | | | | | | | | | | | | 0 |
| Concerns about the lack of confidentiality | | | | | | | | | | | | 0 |
| Did not believe anything would change | | | | | | | | | | | | 1 |
| Person in question was considered "senior" to me | | | | | | | | | | | | 0 |
| Didn't know who to go to for help | | | | | | | | | | | | 0 |
| Other | | | | | | | | | | | | 0 |
| Total OBJ | | | | | | | | | | | 1 | |

New response categories in 2018

Why did you not seek assistance in dealing with distortion or suppression? (Rank 1)

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|----------|------|
| Fear of retribution | | | | | | | | | | | | 0 |
| Did not believe anyone would listen | | | | | | | | | | | | 0 |
| Did not believe anything could change | | | | | | | | | | | | 0 |
| Person in question considered "senior" to me | | | | | | | | | | | | 0 |
| Didn't know who to go to for help | | | | | | | | | | | | 0 |
| Didn't know about Ombudsman process | | | | | | | | | | | | 0 |
| Other | | | | | | | | | | | | 1 |
| Total OBJ | | | | | | | | | | | 1 | |

Why did you not seek assistance in dealing with distortion or suppression? (Rank 2)

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|----------|------|
| Fear of retribution | | | | | | | | | | | | 0 |
| Did not believe anyone would listen | | | | | | | | | | | | 0 |
| Did not believe anything could change | | | | | | | | | | | | 0 |
| Person in question considered "senior" to me | | | | | | | | | | | | 0 |
| Didn't know who to go to for help | | | | | | | | | | | | 0 |
| Didn't know about Ombudsman process | | | | | | | | | | | | 0 |
| Other | | | | | | | | | | | | 0 |
| Total OBJ | | | | | | | | | | | 0 | |

Why did you not seek assistance in dealing with distortion or suppression? (Rank 3)

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Fear of retribution | | | | | | | | | | | | 0 |

| | |
|--|---|
| Did not believe anyone would listen | 0 |
| Did not believe anything could change | 0 |
| Person in question considered "senior" to me | 0 |
| Didn't know who to go to for help | 0 |
| Didn't know about Ombudsman process | 0 |
| Other | 0 |
| Total OBJ | 0 |

| Why did you not seek assistance in dealing with distortion or supression? (Rank 4) | | | | | | | | | | | | |
|--|------|------|------|------|------|------|------|------|------|------|---------------|------|
| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Fear of retribution | | | | | | | | | 0 | | | |
| Did not believe anyone would listen | | | | | | | | | 0 | | | |
| Did not believe anything could change | | | | | | | | | 0 | | | |
| Person in question considered "senior" to me | | | | | | | | | 0 | | NA after FY18 | |
| Didn't know who to go to for help | | | | | | | | | 0 | | | |
| Didn't know about Ombudsman process | | | | | | | | | 0 | | | |
| Other | | | | | | | | | 0 | | | |
| Total OBJ | | | | | | | | | 0 | | | |

| Why did you not seek assistance in dealing with distortion or supression? (Rank 5) | | | | | | | | | | | | |
|--|------|------|------|------|------|------|------|------|------|------|---------------|------|
| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Fear of retribution | | | | | | | | | 0 | | | |
| Did not believe anyone would listen | | | | | | | | | 0 | | | |
| Did not believe anything could change | | | | | | | | | 0 | | | |
| Person in question considered "senior" to me | | | | | | | | | 0 | | NA after FY18 | |
| Didn't know who to go to for help | | | | | | | | | 0 | | | |
| Didn't know about Ombudsman process | | | | | | | | | 0 | | | |
| Other | | | | | | | | | 0 | | | |
| Total OBJ | | | | | | | | | 0 | | | |

| Why did you not seek assistance in dealing with distortion or supression? (Rank 6) | | | | | | | | | | | | |
|--|------|------|------|------|------|------|------|------|------|------|---------------|------|
| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Fear of retribution | | | | | | | | | 0 | | | |
| Did not believe anyone would listen | | | | | | | | | 0 | | | |
| Did not believe anything could change | | | | | | | | | 0 | | | |
| Person in question considered "senior" to me | | | | | | | | | 0 | | NA after FY18 | |
| Didn't know who to go to for help | | | | | | | | | 0 | | | |
| Didn't know about Ombudsman process | | | | | | | | | 0 | | | |
| Other | | | | | | | | | 0 | | | |
| Total OBJ | | | | | | | | | 0 | | | |

| Why did you not seek assistance in dealing with distortion or supression? (Rank 7) | | | | | | | | | | | | |
|--|------|------|------|------|------|------|------|------|------|------|---------------|------|
| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Fear of retribution | | | | | | | | | 0 | | | |
| Did not believe anyone would listen | | | | | | | | | 0 | | | |
| Did not believe anything could change | | | | | | | | | 0 | | | |
| Person in question considered "senior" to me | | | | | | | | | 0 | | NA after FY18 | |
| Didn't know who to go to for help | | | | | | | | | 0 | | | |
| Didn't know about Ombudsman process | | | | | | | | | 0 | | | |
| Other | | | | | | | | | 0 | | | |
| Total OBJ | | | | | | | | | 0 | | | |

| New question added in 2021 | | | | | | | | | | | | |
|---|------|------|------|------|------|------|------|------|------|------|--------|--------|
| Are you empowered to uphold ICD 203 principles? | | | | | | | | | | | | |
| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Yes | | | | | | | | | | | 51 | 21 |
| No | | | | | | | | | | | 7 | 2 |
| Total | | | | | | | | | | | 58 | 23 |
| MOE | | | | | | | | | | | 11.04% | 19.34% |

| New question added in 2021 | | | | | | | | | | | | |
|--|------|------|------|------|------|------|------|------|------|------|--------|--------|
| Does your IC element/CCMD encourage raising questions and voicing concerns to ensure analysis adheres to ICD 203 principles? | | | | | | | | | | | | |
| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Yes | | | | | | | | | | | 52 | 21 |
| No | | | | | | | | | | | 5 | 3 |
| Total | | | | | | | | | | | 57 | 24 |
| MOE | | | | | | | | | | | 11.17% | 18.88% |

| New question added in 2022 | | | | | | | | | | | | |
|---|------|------|------|------|------|------|------|------|------|------|------|--------|
| What is the primary way in which your IC element/CCMD could better promote analysis that adheres to ICD 203 principles? | | | | | | | | | | | | |
| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Training on the Analytic Standards | | | | | | | | | | | | 9 |
| Promote awareness of the analytic ombuds as a resource to address concerns | | | | | | | | | | | | 0 |
| Consistent and transparent product review and feedback practices | | | | | | | | | | | | 4 |
| Consistent and transparent product coordination practices | | | | | | | | | | | | 3 |
| Communication, guidance, and strategic messaging about the Analytic Standards | | | | | | | | | | | | 2 |
| Leadership commitment to preserve objective analysis independent from political consideration | | | | | | | | | | | | 2 |
| Address resource-to-task imbalances | | | | | | | | | | | | 3 |
| Other | | | | | | | | | | | | 1 |
| Total | | | | | | | | | | | | 24 |
| MOE | | | | | | | | | | | | 18.88% |

| New question added in 2022 | | | | | | | | | | | | |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| Are you aware of your IC element/CCMD analytic ombuds role and responsibilities? | | | | | | | | | | | | |
| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Yes | | | | | | | | | | | | 16 |
| No | | | | | | | | | | | | 7 |

| | |
|-------|--------|
| Total | 23 |
| MOE | 19.34% |

New question added in 2018
Question wording changed in 2021

Do you know how to contact your IC element/CCMD analytic ombuds?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|------|------|------|------|------|------|------|------|-------|--------|--------|--------|
| Yes | | | | | | | | | 0 | 14 | 35 | 13 |
| No | | | | | | | | | 0 | 18 | 23 | 3 |
| Total | | | | | | | | | 0 | 32 | 58 | 16 |
| MOE | | | | | | | | | 0.00% | 16.01% | 11.04% | 23.59% |

New question added in 2022

Are you aware of the IC Analytic Ombudsman role and responsibilities?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|------|------|------|------|------|------|------|------|------|------|------|--------|
| Yes | | | | | | | | | | | | 16 |
| No | | | | | | | | | | | | 8 |
| Total | | | | | | | | | | | | 24 |
| MOE | | | | | | | | | | | | 18.88% |

New question added in 2022

Do you know how to contact the IC Analytic Ombudsman?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|------|------|------|------|------|------|------|------|------|------|------|--------|
| Yes | | | | | | | | | | | | 11 |
| No | | | | | | | | | | | | 5 |
| Total | | | | | | | | | | | | 16 |
| MOE | | | | | | | | | | | | 23.59% |

Question wording changed in 2022
New question added in 2021

In terms of effectively upholding ICD 203 principles, how would you rate your experience with the President's Daily Brief over the past year?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|--------|--------|
| Satisfactory | | | | | | | | | | | 6 | 4 |
| A mixed performance | | | | | | | | | | | 3 | 3 |
| Unsatisfactory | | | | | | | | | | | 1 | 0 |
| No opinion | | | | | | | | | | | 47 | 17 |
| Total | | | | | | | | | | | 57 | 24 |
| MOE | | | | | | | | | | | 11.17% | 18.88% |

New question added in 2022

What was the primary challenge to effectively upholding ICD 203 principles in your experience with the President's Daily Brief?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|--------|
| Time constraints | | | | | | | | | | | | 0 |
| Levels of review | | | | | | | | | | | | 0 |
| Threshold for publication | | | | | | | | | | | | 0 |
| Pressure to reach consensus, including distorting or suppressing analysis of alternatives and/or dissent | | | | | | | | | | | | 2 |
| Pressure to maintain the existing analytic line or status quo on a topic | | | | | | | | | | | | 0 |
| Efforts to distort or suppress analysis due to considerations regarding the consumer | | | | | | | | | | | | 0 |
| Information sharing constraints, including compartmentalization | | | | | | | | | | | | 0 |
| Other | | | | | | | | | | | | 1 |
| Total | | | | | | | | | | | | 3 |
| MOE | | | | | | | | | | | | 56.19% |

Question wording changed in 2022
New question added in 2021

In terms of effectively upholding ICD 203 principles, how would you rate your experience with the National Intelligence Council over the past year?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|--------|--------|
| Satisfactory | | | | | | | | | | | 15 | 8 |
| A mixed performance | | | | | | | | | | | 2 | 2 |
| Unsatisfactory | | | | | | | | | | | 0 | 0 |
| No opinion | | | | | | | | | | | 40 | 13 |
| Total | | | | | | | | | | | 57 | 23 |
| MOE | | | | | | | | | | | 11.17% | 19.34% |

New question added in 2022

What was the primary challenge to effectively upholding ICD 203 principles in your experience with the National Intelligence Council?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|--------|
| Time constraints | | | | | | | | | | | | 1 |
| Levels of review | | | | | | | | | | | | 0 |
| Threshold for publication | | | | | | | | | | | | 0 |
| Pressure to reach consensus, including distorting or suppressing analysis of alternatives and/or dissent | | | | | | | | | | | | 0 |
| Pressure to maintain the existing analytic line or status quo on a topic | | | | | | | | | | | | 1 |
| Efforts to distort or suppress analysis due to considerations regarding the consumer | | | | | | | | | | | | 0 |
| Information sharing constraints, including compartmentalization | | | | | | | | | | | | 0 |
| Other | | | | | | | | | | | | 0 |
| Total | | | | | | | | | | | | 2 |
| MOE | | | | | | | | | | | | 68.98% |

Question wording changed in 2022
New question added in 2021

How many levels of review are involved in the analytic product type that you typically prepare/support?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|------|------|------|------|------|------|------|------|------|------|------|------|
| One | | | | | | | | | | | 3 | 0 |
| 2 - 3 | | | | | | | | | | | 27 | 9 |
| 4 - 5 | | | | | | | | | | | 12 | 9 |

| | | |
|-------------|--------|--------|
| More than 5 | 2 | 6 |
| Unsure | 14 | 0 |
| Total | 58 | 24 |
| MOE | 11.04% | 18.88% |

New question added in 2021

How frequently do you have an opportunity to discuss feedback from product review?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--------------------------------|------|------|------|------|------|------|------|------|------|------|--------|--------|
| Always | | | | | | | | | | | 24 | 9 |
| Frequently | | | | | | | | | | | 7 | 10 |
| Sometimes | | | | | | | | | | | 9 | 1 |
| Rarely | | | | | | | | | | | 4 | 1 |
| Never | | | | | | | | | | | 0 | 2 |
| Not applicable to my work role | | | | | | | | | | | 15 | 1 |
| Total | | | | | | | | | | | 59 | 24 |
| MOE | | | | | | | | | | | 10.91% | 18.88% |

Question wording changed in 2022

Question responses changed in 2022

What is the primary challenge to effective coordination for the analytic product type that you typically prepare/support?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|--------|
| Difficulty generating attention to the product | | | | | | | | | | | | 5 |
| Difficulty building or maintaining a network with all pertinent subject matter experts | | | | | | | | | | | | 5 |
| Overlapping roles or "lanes in the road" | | | | | | | | | | | | 4 |
| Efforts to distort or suppress the analysis | | | | | | | | | | | | 1 |
| Adjudicating differing perspectives | | | | | | | | | | | | 1 |
| Pressure to reach consensus | | | | | | | | | | | | 1 |
| Information sharing constraints | | | | | | | | | | | | 2 |
| Time constraints | | | | | | | | | | | | 3 |
| Pressure to incorporate input from non-analytic elements | | | | | | | | | | | | 0 |
| No challenges | | | | | | | | | | | | 0 |
| Not applicable to my work role | | | | | | | | | | | | 0 |
| Other | | | | | | | | | | | | 1 |
| Total | | | | | | | | | | | | 23 |
| MOE | | | | | | | | | | | | 19.34% |

New question added in 2021

When considering the analytic product type that you typically prepare, what is the primary challenge to effective coordination?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|--------|
| Difficulty generating attention to the product | | | | | | | | | | | | 5 |
| Difficulty building or maintaining a network with all pertinent subject matter experts | | | | | | | | | | | | 6 |
| Overlapping roles or "lanes in the road" | | | | | | | | | | | | 9 |
| Efforts to distort or suppress the analysis | | | | | | | | | | | | 1 |
| Pressure to reach consensus | | | | | | | | | | | | 3 |
| Information sharing constraints | | | | | | | | | | | | 5 |
| Time constraints | | | | | | | | | | | | 11 |
| Pressure to incorporate input from non-analytic elements | | | | | | | | | | | | 1 |
| Other | | | | | | | | | | | | 15 |
| Total | | | | | | | | | | | | 56 |
| MOE | | | | | | | | | | | | 11.31% |

Question wording changed in 2018

When thinking through analytic issues and/or preparing analytic products, is consideration of alternative explanations and/or outcomes a routine part of the analytic process?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--------------------------------|------|------|------|------|------|------|------|------|------|--------|--------|--------|
| Yes | | | | | | | | | | 23 | 40 | 24 |
| No | | | | | | | | | | 1 | 1 | 0 |
| Not applicable to my work role | | | | | | | | | | 8 | 17 | 0 |
| Total | | | | | | | | | | 32 | 58 | 24 |
| MOE | | | | | | | | | | 16.01% | 11.04% | 18.88% |

Question wording changed in 2018

When preparing analytic products, is analysis of alternatives a routine part of the process?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|--------|--------|--------|--------|--------|--------|--------|--------|--------|------|------|------|
| No | 5 | 5 | 7 | 9 | 10 | 3 | 0 | 4 | 0 | | | |
| Yes | 7 | 7 | 5 | 35 | 25 | 16 | 20 | 18 | 3 | | | |
| Total | 12 | 12 | 12 | 44 | 35 | 19 | 20 | 22 | 3 | | | |
| MOE | 27.51% | 27.51% | 27.51% | 13.21% | 15.19% | 21.49% | 20.89% | 19.82% | 56.19% | | | |

Question responses changed in 2019

How often are the results of these alternative considerations included in the published product?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|------------|------|------|------|------|------|------|------|------|------|--------|--------|--------|
| Always | | | | | | | | | | 9 | 19 | 10 |
| Frequently | | | | | | | | | | 5 | 14 | 7 |
| Sometimes | | | | | | | | | | 8 | 5 | 6 |
| Rarely | | | | | | | | | | 2 | 1 | 1 |
| Never | | | | | | | | | | 4 | 1 | 0 |
| Total | | | | | | | | | | 28 | 40 | 24 |
| MOE | | | | | | | | | | 17.30% | 14.02% | 18.88% |

Question wording changed in 2018

How often are the results from your analysis of alternatives included in disseminated products?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-----------|------|------|------|------|------|------|------|--------|--------|------|------|------|
| Always | | | | | | | | 9 | 2 | | | |
| Usually | | | | | | | | 4 | 0 | | | |
| Sometimes | | | | | | | | 4 | 1 | | | |
| Rarely | | | | | | | | 0 | 0 | | | |
| Never | | | | | | | | 1 | 0 | | | |
| Total | | | | | | | | 18 | 3 | | | |
| MOE | | | | | | | | 22.13% | 56.19% | | | |

Question responses changed in 2022
New question added in 2021
Which of the following is the primary reason the alternative considerations were excluded from the published product?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|--------|
| Time constraints | | | | | | | | | | | | 0 |
| Product template constraints | | | | | | | | | | | | 0 |
| Perceived to undermine confidence in the analytic judgments | | | | | | | | | | | | 0 |
| Perceived as not relevant or did not add value to the product | | | | | | | | | | | | 1 |
| Perceived that the consumer would be averse to alternatives | | | | | | | | | | | | 0 |
| Other | | | | | | | | | | | | 0 |
| Total | | | | | | | | | | | | 1 |
| MOE | | | | | | | | | | | | 97.78% |

New question added in 2021
Which of the following is the primary reason the alternative considerations were excluded from the published product?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|--------|--------------|
| Time constraints | | | | | | | | | | | 0 | |
| Product template constraints | | | | | | | | | | | 1 | |
| It was perceived as not relevant or did not add value to the product | | | | | | | | | | | | 1 NA after F |
| It was discouraged or removed by reviewer | | | | | | | | | | | 0 | |
| It was perceived the customer would be averse to inclusion of alternatives | | | | | | | | | | | | 0 |
| Total | | | | | | | | | | | 2 | |
| MOE | | | | | | | | | | | 68.98% | |

New question added in 2022
What is the primary challenge to conveying significant differences in analytic judgments and/or dissent in the analytic product type that you typically prepare?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|--------|
| Pressure to maintain the existing analytic line or status quo on a topic | | | | | | | | | | | | 2 |
| Perception that the consumer is averse to products conveying differing views | | | | | | | | | | | | 2 |
| Perception that differing views undermine the main analytic judgement | | | | | | | | | | | | 1 |
| Pressure to reach consensus | | | | | | | | | | | | 1 |
| Difficulty adjudicating conflicting input | | | | | | | | | | | | 4 |
| Policies delineating lead, collaboration, and coordination roles | | | | | | | | | | | | 2 |
| Information sharing constraints, including compartmentalization | | | | | | | | | | | | 2 |
| No challenges | | | | | | | | | | | | 8 |
| Not applicable to my work role | | | | | | | | | | | | 0 |
| Other | | | | | | | | | | | | 1 |
| Total | | | | | | | | | | | | 23 |
| MOE | | | | | | | | | | | | 19.34% |

Question not asked in 2022
New question added in 2021
In the past year, were you involved in election security-related intelligence analysis?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|------|------|------|------|------|------|------|------|------|------|------|------------|
| Yes | | | | | | | | | | | 7 | |
| No | | | | | | | | | | | 57 | NA after F |
| Total | | | | | | | | | | | 64 | |

Question not asked in 2022
New question added in 2021
In the past year, were you involved in domestic extremism-related intelligence analysis?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|------|------|------|------|------|------|------|------|------|------|------|------------|
| Yes | | | | | | | | | | | 13 | |
| No | | | | | | | | | | | 52 | NA after F |
| Total | | | | | | | | | | | 65 | |

Question not asked in 2022
New question added in 2021
In the past year, were you involved in border security-related intelligence analysis?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|------|------|------|------|------|------|------|------|------|------|------|------------|
| Yes | | | | | | | | | | | 25 | |
| No | | | | | | | | | | | 39 | NA after F |
| Total | | | | | | | | | | | 64 | |

Question not asked in 2022
New question added in 2021
When considering your most significant experience of distortion and/or suppression of analysis, which of the following was the primary Analytic Standard Violated?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|------------|
| Objective | | | | | | | | | | | 1 | |
| Independent of political considerations | | | | | | | | | | | 2 | |
| Timely | | | | | | | | | | | 1 | NA after F |
| Based on all available sources of intelligence information | | | | | | | | | | | 1 | |
| Implements and exhibits Analytic Tradecraft Standards | | | | | | | | | | | 2 | |
| Other | | | | | | | | | | | 0 | |
| Total OB) | | | | | | | | | | | 7 | |

Question not asked in 2022
Question wording changed in 2021
Was the assistance effective in resolving the issue?

| n | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-----------|------|------|------|------|------|------|------|------|------|------|------|------------|
| No | | | | | | | | | | | 3 | |
| Yes | | | | | | | | | | | 1 | NA after F |
| Partially | | | | | | | | | | | 1 | |

| | | | | | | | | | | | | |
|--|------|--------|--------|--------|--------|--------|--------|--------|-------|--------|---------------|--------|
| Total | | | | | | | | | | | | 5 |
| MOE | | | | | | | | | | | | 43.33% |
| Question not asked in 2022 | | | | | | | | | | | | |
| Did you receive assistance that was effective in resolving the problem? | | | | | | | | | | | | |
| <i>n</i> | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| No | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 2 | | |
| Yes | 0 | 1 | 0 | 1 | 1 | 0 | 2 | 0 | 0 | 1 | NA after FY19 | |
| Partially | 0 | 4 | 1 | 4 | 2 | 4 | 0 | 1 | 0 | 0 | | |
| Total | 0 | 5 | 2 | 5 | 4 | 4 | 2 | 2 | 0 | 3 | | |
| MOE | | 43.33% | 68.98% | 43.33% | 48.55% | 48.55% | 68.98% | 68.98% | 0.00% | 56.19% | | |

New response categories added to the question in 2019

Question wording changed in 2021

Which of the following best describes your work role?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Analyst | | | | | | | | | | 56% | 54% | 75% |
| Manager of analysts | | | | | | | | | | 22% | 18% | 14% |
| Analytic enabler | | | | | | | | | | 22% | 6% | 4% |
| Other | | | | | | | | | | 0% | 22% | 7% |
| Total | | | | | | | | | | 100% | 100% | 100% |

Original response categories

What is your work role?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|---------------|------|
| Manager of analysts | 42% | 25% | 42% | 18% | 25% | 9% | 9% | 28% | 50% | | | |
| Analyst | 58% | 75% | 75% | 82% | 75% | 91% | 91% | 66% | 50% | | | |
| Other (new in 2017) | | | | | | | | 7% | 0% | | NA after FY18 | |
| Total | 100% | 100% | 117% | 100% | 100% | 100% | 100% | 100% | 100% | | | |

Question wording changed in 2021

How long have you been involved in analytic work in the IC?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Less than 5 years | 50% | 83% | 42% | 68% | 63% | 45% | 39% | 31% | 0% | 31% | 58% | 57% |
| 5 - 9 years | 25% | 8% | 25% | 14% | 18% | 5% | 22% | 24% | 0% | 22% | 14% | 21% |
| 10 - 19 years | 25% | 8% | 33% | 18% | 20% | 50% | 39% | 41% | 75% | 31% | 22% | 21% |
| 20 years or more | | | | | | | 0% | 3% | 25% | 16% | 6% | 0% |
| Total | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% |

Question wording changed in 2021

Question responses changed in 2021

In the past year, have you experienced distortion and/or suppression of analysis in violation of ICD 203?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|------|------|------|------|------|------|------|------|------|------|------|------|
| Yes | | | | | | | | | | | 13% | 8% |
| No | | | | | | | | | | | 87% | 92% |
| Total | | | | | | | | | | | 100% | 100% |

New response categories added to the question in 2019

During the past year, do you believe that anyone attempted to distort or suppress analysis on which you were working in the face of persuasive evidence which supported your original assessment?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|---------------|------|
| Yes | | | | | | | | | | 5% | | |
| Yes, I suspect but am not sure it has occurred | | | | | | | | | | 14% | NA after FY19 | |
| No | | | | | | | | | | 82% | | |
| Total | | | | | | | | | | 100% | | |

Original response categories

Question wording changed in 2018

During the past year, do you believe that anyone attempted to distort or suppress analysis on which you were working?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|------|------|------|------|------|------|------|------|------|------|---------------|------|
| No | 58% | 92% | 58% | 91% | 97% | 100% | 95% | 82% | 67% | | | |
| Yes | 42% | 8% | 42% | 9% | 3% | 0% | 5% | 18% | 33% | | NA after FY18 | |
| Total | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | | |

Question wording changed in 2021

Question responses changed in 2021

How often did you experience distortion and/or suppression of analysis?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| Constantly (daily) | | | | | | | | | | | 14% | 50% |
| Frequently (weekly or monthly) | | | | | | | | | | | 0% | 50% |
| Occasionally (more than twice but less than monthly) | | | | | | | | | | | 29% | 0% |
| Rarely (Once or twice) | | | | | | | | | | | 57% | 0% |
| Total | | | | | | | | | | | 100% | 100% |

New response categories added to the question in 2019

Question wording changed in 2019

Over the past year how often did you face distortion or suppression of your analysis?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|---------------|------|
| On a daily or monthly basis | | | | | | | | | | 0% | | |
| On a monthly basis | | | | | | | | | | 0% | | |
| Several times a year (less than 12 but more than 3) | | | | | | | | | | 0% | NA after FY19 | |
| 2 - 3 times | | | | | | | | | | 25% | | |
| Once | | | | | | | | | | 75% | | |
| Total | | | | | | | | | | 100% | | |

New response categories in 2018

How often do you face distortion/suppression of your analysis?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|---------------|------|
| Constantly (Daily) | | | | | | | | | 0% | | | |
| Frequently (Consistently, on a weekly or monthly basis) | | | | | | | | | 0% | | | |
| Occasionally (Up to 4 times per year) | | | | | | | | | 0% | | NA after FY18 | |
| Rarely (1-2 times a year) | | | | | | | | | 100% | | | |
| Total | | | | | | | | | 100% | | | |

Original response categories

How many times has someone attempted to distort or suppress analysis on which you were working in the face of persuasive evidence?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-----------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Once | 40% | 0% | 0% | 50% | 100% | 0% | 100% | | | | | |
| Twice | 20% | 0% | 40% | 25% | 0% | 0% | 0% | | | | | |
| Three times | 0% | 0% | 0% | 0% | 0% | 0% | 0% | | | | | |
| More than three times | 40% | 100% | 60% | 25% | 0% | 0% | 0% | | | | | |
| Total | 100% | 100% | 100% | 100% | 100% | 0% | 100% | | | | | |

New question added in 2022

When considering your most significant experience with distortion and/or suppression of analysis, which Analytic Standard was primarily violated?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| Analytic Standard A - Objective | | | | | | | | | | | | 0% |
| Analytic Standard B - Independent of political consideration | | | | | | | | | | | | 0% |
| Analytic Standard C - Timely | | | | | | | | | | | | 100% |
| Analytic Standard D - Based on all available sources of intelligence information | | | | | | | | | | | | 0% |
| Analytic Standard E - Implements and exhibits Analytic Tradecraft Standards | | | | | | | | | | | | 0% |
| Other | | | | | | | | | | | | 0% |
| Total | | | | | | | | | | | | 100% |

New question added in 2022

When considering your most significant experience of distortion and/or suppression of analysis, what form did it take?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| A dictated/predetermined analytic line | | | | | | | | | | | | 0% |
| A changed analytic line absent sufficient sourcing or argumentation | | | | | | | | | | | | 0% |
| Distorted or suppressed judgements, sourcing, uncertainty, assumptions, or confidence language | | | | | | | | | | | | 0% |
| Distorted or suppressed analysis of alternatives or dissent | | | | | | | | | | | | 0% |
| Discouraged analysis/production on a particular topic absent sufficient reasoning | | | | | | | | | | | | 0% |
| Delayed, shelved, or recalled analysis absent sufficient reasoning | | | | | | | | | | | | 100% |
| Distorted or suppressed input to, or comments on, a product | | | | | | | | | | | | 0% |
| Information to which I did not have access changed the analysis | | | | | | | | | | | | 0% |
| Analysis mischaracterized in conveyance to a consumer | | | | | | | | | | | | 0% |
| A deliberately distorted product classification | | | | | | | | | | | | 0% |
| Other | | | | | | | | | | | | 0% |
| Total | | | | | | | | | | | | 100% |

Question wording changed in 2021

Question responses changed in 2021

When considering your most significant experience of distortion and/or suppression of analysis, what form did it take?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|------|
| My product was not published | | | | | | | | | | | | 14% |
| The product was deliberately delayed | | | | | | | | | | | | 14% |
| I was discouraged from writing a product | | | | | | | | | | | | 0% |
| The analytic line was dictated to me | | | | | | | | | | | | 14% |
| The main analytic line was changed without sufficient justification, argumentation, and/or sourcing | | | | | | | | | | | | 14% |
| Judgements, sourcing, and/or confidence levels were mischaracterized or removed | | | | | | | | | | | | 0% |
| A briefer mischaracterized the assessment/product to a consumer | | | | | | | | | | | | 0% |
| An internal IC element/CCMD senior mischaracterized the assessment/product to other officials | | | | | | | | | | | | 0% |
| My comments or dissent on a product were distorted or suppressed | | | | | | | | | | | | 0% |
| Other | | | | | | | | | | | | 43% |
| Total | | | | | | | | | | | | 100% |

New question added in 2019

When considering the most significant instance of distortion or suppression, what form did it take?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| My product was not published | | | | | | | | | | 50% | | |
| I was discouraged from writing a product | | | | | | | | | | 0% | | |
| My analytic line was dictated to me | | | | | | | | | | 0% | | |
| The main analytic line of my product was deliberately changed during review/coordination | | | | | | | | | | 0% | | |
| Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination | | | | | | | | | | 0% | | |
| A briefer either suppressed or misrepresented the analysis | | | | | | | | | | 0% | | |
| An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials | | | | | | | | | | 0% | | |
| My comments or dissent on a product were suppressed or distorted | | | | | | | | | | 25% | | |
| Other | | | | | | | | | | 25% | | |
| Total | | | | | | | | | | 100% | | |

Question wording changed in 2021

Question responses changed in 2021

What feedback or explanation did you receive on this matter?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| I did not receive feedback or explanation | | | | | | | | | | | 33% | 100% |
| The analysis did not meet threshold or priority for publication | | | | | | | | | | | 0% | 0% |
| The analysis did not meet one or more of the analytic tradecraft standards | | | | | | | | | | | 0% | 0% |
| Dissent or alternative analysis was not accepted | | | | | | | | | | | 0% | 0% |
| Concurrence from a particular component was required for publication | | | | | | | | | | | 0% | 0% |

| | | |
|---|-------------|-------------|
| Content was changed or deleted to better meet customer needs | 0% | 0% |
| Content was changed or deleted because of differing views from the field | 0% | 0% |
| Content was changed or deleted because it was too long, complicated, or technical | 17% | 0% |
| Information to which I do not have access changed the analysis | 17% | 0% |
| The assessment was policy prescriptive | 0% | 0% |
| Other | 33% | 0% |
| Total | 100% | 100% |

New question added in 2019

What was the primary feedback or explanation given to you during or following this incident?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|-------------|---------------|------|
| I was told my product did not meet threshold and/or was not a high enough priority for publication | | | | | | | | | | 0% | | |
| I was told my logical argumentation was flawed or not convincing | | | | | | | | | | 0% | | |
| I was told the sourcing I relied on was not reliable, complete, or persuasive enough | | | | | | | | | | 0% | | |
| I was told that dissent was not accepted in this instance because it did not relate to the main analytic line | | | | | | | | | | 0% | | |
| I was told that concurrence from a particular agency or office was required for publication | | | | | | | | | | 25% | | |
| I was told that my analysis was changed or deleted so that the product would better meet customer needs | | | | | | | | | | 0% | | |
| I was told additional/special compartmented information (which I do not have access to) refuted or changed my analysis | | | | | | | | | | 0% | NA after FY19 | |
| I was told my assessment was policy prescriptive | | | | | | | | | | 25% | | |
| I was told that my product did not meet appropriate tradecraft standards | | | | | | | | | | 25% | | |
| I was told that my analysis was changed or deleted in response to policymaker sensitivities | | | | | | | | | | 0% | | |
| I was told that my analysis was changed in response to differing views from the field | | | | | | | | | | 0% | | |
| I was told that my analysis was too complicated or technical and has to be simplified to the point that it was misleading | | | | | | | | | | 25% | | |
| I did not receive any feedback or explanation as to why my product was distorted or suppressed | | | | | | | | | | 0% | | |
| Other | | | | | | | | | | 0% | | |
| Total | | | | | | | | | | 100% | | |

Question responses changed in 2022

Who was the primary source of your most significant experience with distortion and/or suppression of analysis?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|-------------|
| Analyst within my IC element/CCMD | | | | | | | | | | | | 0% |
| Manager/supervisor within my IC element/CCMD | | | | | | | | | | | | 50% |
| Reviewer within my IC element/CCMD | | | | | | | | | | | | 0% |
| Senior executive/military officer within my IC element/CCMD | | | | | | | | | | | | 50% |
| Intelligence professional from another IC element/CCMD | | | | | | | | | | | | 0% |
| US Government official outside of the IC | | | | | | | | | | | | 0% |
| Other | | | | | | | | | | | | 0% |
| Total | | | | | | | | | | | | 100% |

Question wording changed in 2021

Question responses changed in 2021

Who was the primary source of your most significant experience of distortion and/or suppression of analysis?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|-------------|------------|
| Analyst within my IC element/CCMD | | | | | | | | | | | 0% | |
| Manager/supervisor within my IC element/CCMD | | | | | | | | | | | 0% | |
| Reviewer within my IC element/CCMD | | | | | | | | | | | 14% | |
| Senior executive within my IC element/CCMD | | | | | | | | | | | 14% | |
| Intelligence professional from another IC element/CCMD | | | | | | | | | | | 43% | NA after F |
| Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) | | | | | | | | | | | 0% | |
| US Government official outside of the IC | | | | | | | | | | | 14% | |
| Other | | | | | | | | | | | 14% | |
| Total | | | | | | | | | | | 100% | |

New response categories added to the question in 2019

Source

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|-------------|---------------|------|
| Internal colleague | | | | | | | | | | 0% | | |
| First-level manager | | | | | | | | | | 0% | | |
| Mid-level/Senior supervisor within your IC element | | | | | | | | | | 25% | | |
| Non-supervisory internal analyst reviewer (e.g., SIOs) | | | | | | | | | | 0% | | |
| Non-analyst senior within your IC element | | | | | | | | | | 0% | | |
| IC senior leadership | | | | | | | | | | 0% | NA after FY19 | |
| External IC colleague or supervisor | | | | | | | | | | 25% | | |
| DNI element (NIC, NIM, etc.) | | | | | | | | | | 0% | | |
| US government official outside the IC | | | | | | | | | | 25% | | |
| Editor or senior reviewer of an IC publication | | | | | | | | | | 25% | | |
| Other | | | | | | | | | | 0% | | |
| Total | | | | | | | | | | 100% | | |

New response categories in 2018

Source

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|---------------|------|
| Internal colleague | | | | | | | | | 0% | | | |
| First-level manager | | | | | | | | | 0% | | | |
| Mid-level/Senior supervisor within your IC element | | | | | | | | | 0% | | | |
| External colleague | | | | | | | | | 0% | | | |
| Non-intelligence senior | | | | | | | | | 0% | | NA after FY18 | |

| | | |
|---------------------------------------|------|---------------|
| External IC supervisor | 0% | NA after FY10 |
| Non-supervisory reviewer | 100% | |
| DNI element (NIC, NIM, etc.) | 0% | |
| US government official outside the IC | 0% | |
| Other | 0% | |
| | 100% | |

Original response categories

| Source | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|---------------|------|------|------|
| Non-supervisory professional within your IC element | 40% | 0% | 20% | 0% | 100% | 0% | 100% | 80% | NA after FY17 | | | |
| Supervisor within your IC element | 80% | 0% | 60% | 75% | 0% | 0% | 0% | 60% | | | | |
| Intelligence professional outside your IC element | 40% | 100% | 0% | 25% | 0% | 0% | 0% | 0% | | | | |
| US government official outside the IC | 0% | 0% | 0% | 0% | 100% | 0% | 0% | 0% | | | | |
| Other | 0% | 0% | 20% | 0% | 0% | 0% | 0% | 0% | | | | |
| | | | | | | | | | | | | |

Question wording changed in 2022

Question wording changed in 2021

Question responses changed in 2021

Question design changed in 2021

In your perception, to what extent were the following factors a motive for your most significant experience with distortion and/or suppression of analysis?

Maintain an existing analytic line or status quo on a topic

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Not a factor | | | | | | | | | | | 14% | 50% |
| Somewhat a factor | | | | | | | | | | | 0% | 50% |
| A moderate factor | | | | | | | | | | | 14% | 0% |
| An important factor | | | | | | | | | | | 43% | 0% |
| Unsure | | | | | | | | | | | 29% | 0% |
| Total | | | | | | | | | | | 100% | 100% |

In your perception, to what extent were the following factors a motive for your most significant experience with distortion and/or suppression of analysis?

Align to an individual's perspective

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Not a factor | | | | | | | | | | | 0% | 50% |
| Somewhat a factor | | | | | | | | | | | 0% | 0% |
| A moderate factor | | | | | | | | | | | 0% | 0% |
| An important factor | | | | | | | | | | | 86% | 50% |
| Unsure | | | | | | | | | | | 14% | 0% |
| Total | | | | | | | | | | | 100% | 100% |

In your perception, to what extent were the following factors a motive for your most significant experience with distortion and/or suppression of analysis?

Support/protect operational equities

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Not a factor | | | | | | | | | | | 14% | 50% |
| Somewhat a factor | | | | | | | | | | | 14% | 0% |
| A moderate factor | | | | | | | | | | | 29% | 0% |
| An important factor | | | | | | | | | | | 29% | 0% |
| Unsure | | | | | | | | | | | 14% | 50% |
| Total | | | | | | | | | | | 100% | 100% |

In your perception, to what extent were the following factors a motive for your most significant experience with distortion and/or suppression of analysis?

Support/protect bureaucratic interests

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Not a factor | | | | | | | | | | | 0% | 0% |
| Somewhat a factor | | | | | | | | | | | 0% | 50% |
| A moderate factor | | | | | | | | | | | 0% | 0% |
| An important factor | | | | | | | | | | | 71% | 50% |
| Unsure | | | | | | | | | | | 29% | 0% |
| Total | | | | | | | | | | | 100% | 100% |

In your perception, to what extent were the following factors a motive for your most significant experience with distortion and/or suppression of analysis?

Provoke or prevent policymaker action or response

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Not a factor | | | | | | | | | | | 0% | 100% |
| Somewhat a factor | | | | | | | | | | | 0% | 0% |
| A moderate factor | | | | | | | | | | | 0% | 0% |
| An important factor | | | | | | | | | | | 43% | 0% |
| Unsure | | | | | | | | | | | 57% | 0% |
| Total | | | | | | | | | | | 100% | 100% |

In your perception, to what extent were the following factors a motive for your most significant experience with distortion and/or suppression of analysis?

Support or oppose a policy agenda or narrative

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Not a factor | | | | | | | | | | | 0% | 50% |
| Somewhat a factor | | | | | | | | | | | 0% | 50% |
| A moderate factor | | | | | | | | | | | 0% | 0% |
| An important factor | | | | | | | | | | | 43% | 0% |
| Unsure | | | | | | | | | | | 57% | 0% |
| Total | | | | | | | | | | | 100% | 100% |

New response categories added to the question in 2019

Motive

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|---------------|------|
| Maintain an existing analytic line | | | | | | | | | | 0% | NA after FY19 | |
| Support views of an internal supervisor/management | | | | | | | | | | 25% | | |
| Support views of internal colleague(s) | | | | | | | | | | 0% | | |
| Support views of external colleague(s) | | | | | | | | | | 0% | | |
| Support views of external management | | | | | | | | | | 0% | | |
| Support views of government/policy official(s) | | | | | | | | | | 50% | | |
| To support operational equities | | | | | | | | | | 0% | | |

| | |
|---|-------------|
| To suppress information deemed embarrassing to the Department, Agency or Bureau | 0% |
| To prevent policymaker action or response on a topic | 0% |
| Not sure what the motive was | 0% |
| Other | 25% |
| Total | 100% |

New response categories in 2018

| Motive | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|-------------|------|------|------|
| % | | | | | | | | | | | | |
| Maintain existing analytic line | | | | | | | | | 0% | | | |
| Support views of internal supervisor/management | | | | | | | | | 100% | | | |
| Support views of internal colleague | | | | | | | | | 0% | | | |
| Support views of external colleague | | | | | | | | | 0% | | | |
| Support views of external management | | | | | | | | | 0% | | | |
| Support views of government/policy official | | | | | | | | | 0% | | | |
| To support increase/decrease of resources for operational, military or USG program | | | | | | | | | 0% | | | |
| Unintentional | | | | | | | | | 0% | | | |
| Unsure what the motive was | | | | | | | | | 0% | | | |
| Other | | | | | | | | | 0% | | | |
| To suppress information deemed embarrassing to the Department, Agency or Bureau | | | | | | | | | 0% | | | |
| To prevent policymaker action\response | | | | | | | | | 0% | | | |
| Total | | | | | | | | | 100% | | | |

Original response categories

| Motive | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|------|
| % | | | | | | | | | | | | |
| To support supervisor within your IC element | 80% | 0% | 120% | 0% | 0% | 0% | 0% | 20% | | | | |
| To support IC personnel or management outside your IC element | 60% | 200% | 0% | 25% | 100% | 0% | 0% | 20% | | | | |
| To support government official outside the IC | 0% | 0% | 40% | 50% | 100% | 0% | 0% | 0% | | | | |
| I am unsure what the motive was | | | 0% | 25% | 0% | 0% | 100% | 0% | | | | |
| Inadvertent/unintended | | | | | 0% | 0% | 0% | 100% | | | | |
| To avoid conflicting with an existing analytic line | | | | | | 0% | 0% | 0% | | | | |
| Other | 20% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | | | | |

Question wording changed in 2022

| Did you seek assistance in dealing with this most significant experience of disortion and/or suppression of analysis? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|-------------|
| % | | | | | | | | | | | | |
| No | | | | | | | | | | | | 50% |
| Yes | | | | | | | | | | | | 50% |
| Total | | | | | | | | | | | | 100% |

Question wording changed in 2021

| Did you seek assistance in dealing with this most significant experience of disortion and/or suppression of analysis? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|-------------|
| % | | | | | | | | | | | | |
| No | | | | | | | | | | | | 29% |
| Yes | | | | | | | | | | | | 71% |
| Total | | | | | | | | | | | | 100% |

During the past year, did you seek assistance in dealing with distortion or suppression?

| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|-------------|-------------|-------------|-------------|-------------|-----------|-----------|-------------|-------------|-------------|------|------|
| % | | | | | | | | | | | | |
| No | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 100% | 75% | | |
| Yes (Yes/Partially) | 100% | 100% | 100% | 100% | 100% | 0% | 0% | 100% | 0% | 25% | | |
| Total | 100% | 100% | 100% | 100% | 100% | 0% | 0% | 100% | 100% | 100% | | |

Question wording changed in 2022

| Did you seek assistance from the analytic ombuds? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|-------------|
| % | | | | | | | | | | | | |
| Yes | | | | | | | | | | | | 0% |
| No | | | | | | | | | | | | 100% |
| Total | | | | | | | | | | | | 100% |

Question wording changed in 2021

| Did you seek assistance from your IC element/CCMD analytic ombudsman? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|-------------|
| % | | | | | | | | | | | | |
| Yes | | | | | | | | | | | | 60% |
| No | | | | | | | | | | | | 40% |
| Total | | | | | | | | | | | | 100% |

New question added in 2019

| Did you go to your IC element's ombudsman for help? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|-------------|
| % | | | | | | | | | | | | |
| Yes | | | | | | | | | | | | 0% |
| No | | | | | | | | | | | | 100% |
| Total | | | | | | | | | | | | 100% |

Question wording changed in 2022

| Why did you not seek assistance from your analytic ombudsman? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|------|
| % | | | | | | | | | | | | |
| Did not believe anything would change | | | | | | | | | | | | 0% |
| Did not know who to go to for help | | | | | | | | | | | | 0% |
| Concerns regarding retribution | | | | | | | | | | | | 0% |

| | |
|---|-------------|
| Concerns regarding confidentiality | 100% |
| Concerns regarding rank, tenure, or other power imbalances among individual(s) involved | 0% |
| Time constraints/press of business | 0% |
| I was dissuaded from seeking assistance | 0% |
| Did not know a process exists for addressing the matter | 0% |
| Presumed others involved would seek assistance | 0% |
| Other | 0% |
| Total | 100% |

New question added in 2021

Why did you not seek assistance from your analytic ombudsman?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|-------------|------------|
| Concerns regarding retribution | | | | | | | | | | | 0% | |
| Concerns regarding confidentiality | | | | | | | | | | | 0% | |
| Concerns regarding rank, tenure, or other power imbalances of individual(s) involved | | | | | | | | | | | 0% | NA after F |
| Time constraints/press of business | | | | | | | | | | | 0% | |
| Kept the issue at the management level | | | | | | | | | | | 50% | |
| Did not believe the analytic ombudsman would help | | | | | | | | | | | 0% | |
| Other | | | | | | | | | | | 50% | |
| Total | | | | | | | | | | | 100% | |

Question responses changed in 2022

What is the primary reason you did not seek assistance?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|-------------|------|
| Did not believe anything would change | | | | | | | | | | | 0% | |
| Did not know who to go to for help | | | | | | | | | | | 0% | |
| Concerns regarding retribution | | | | | | | | | | | 100% | |
| Concerns regarding confidentiality | | | | | | | | | | | 0% | |
| Concerns regarding rank, tenure, or other power imbalances among individual(s) involved | | | | | | | | | | | 0% | |
| Time constraints/press of business | | | | | | | | | | | 0% | |
| I was dissuaded from seeking assistance | | | | | | | | | | | 0% | |
| Did not know a process exists for addressing the matter | | | | | | | | | | | 0% | |
| Presumed others involved would seek assistance | | | | | | | | | | | 0% | |
| Other | | | | | | | | | | | 0% | |
| Total | | | | | | | | | | | 100% | |

New response categories added to the question in 2021

Question wording changed in 2021

What is the primary reason you did not seek assistance?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|-------------|------------|
| Did not believe anything would change | | | | | | | | | | | 0% | |
| Did not know who to go to for help | | | | | | | | | | | 0% | |
| Concerns regarding retribution | | | | | | | | | | | 0% | |
| Concerns regarding confidentiality | | | | | | | | | | | 0% | |
| Concerns regarding rank, tenure, or other power imbalances of individual(s) involved | | | | | | | | | | | 50% | NA after F |
| Time constraints/press of business | | | | | | | | | | | 0% | |
| Other | | | | | | | | | | | 50% | |
| Total | | | | | | | | | | | 100% | |

New response categories added to the question in 2019

Question wording changed in 2019

What is the primary reason you didn't seek assistance in dealing with the attempted distortion or suppression?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|-------------|------|---------------|
| Fear of retribution | | | | | | | | | | 0% | | |
| Concerns about the lack of confidentiality | | | | | | | | | | 0% | | |
| Did not believe anything would change | | | | | | | | | | 100% | | |
| Person in question was considered "senior" to me | | | | | | | | | | 0% | | NA after FY19 |
| Didn't know who to go to for help | | | | | | | | | | 0% | | |
| Other | | | | | | | | | | 0% | | |
| Total | | | | | | | | | | 100% | | |

New response categories in 2018

Why did you not seek assistance in dealing with distortion or suppression? (Rank 1)

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|-------------|------|------|---------------|
| Fear of retribution | | | | | | | | | 0% | | | |
| Did not believe anyone would listen | | | | | | | | | 0% | | | |
| Did not believe anything could change | | | | | | | | | 0% | | | |
| Person in question considered "senior" to me | | | | | | | | | 0% | | | NA after FY18 |
| Didn't know who to go to for help | | | | | | | | | 0% | | | |
| Didn't know about Ombudsman process | | | | | | | | | 0% | | | |
| Other | | | | | | | | | 100% | | | |
| Total | | | | | | | | | 100% | | | |

Why did you not seek assistance in dealing with distortion or suppression? (Rank 2)

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|-----------|------|------|---------------|
| Fear of retribution | | | | | | | | | 0% | | | |
| Did not believe anyone would listen | | | | | | | | | 0% | | | |
| Did not believe anything could change | | | | | | | | | 0% | | | |
| Person in question considered "senior" to me | | | | | | | | | 0% | | | NA after FY18 |
| Didn't know who to go to for help | | | | | | | | | 0% | | | |
| Didn't know about Ombudsman process | | | | | | | | | 0% | | | |
| Other | | | | | | | | | 0% | | | |
| Total | | | | | | | | | 0% | | | |

Why did you not seek assistance in dealing with distortion or suppression? (Rank 3)

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Fear of retribution | | | | | | | | | 0% | | | |

| | | |
|--|----|---------------|
| Did not believe anyone would listen | 0% | NA after FY18 |
| Did not believe anything could change | 0% | |
| Person in question considered "senior" to me | 0% | |
| Didn't know who to go to for help | 0% | |
| Didn't know about Ombudsman process | 0% | |
| Other | 0% | |

Why did you not seek assistance in dealing with distortion or supression? (Rank 4)

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|---------------|------|------|
| Fear of retribution | | | | | | | | | 0% | NA after FY18 | | |
| Did not believe anyone would listen | | | | | | | | | 0% | | | |
| Did not believe anything could change | | | | | | | | | 0% | | | |
| Person in question considered "senior" to me | | | | | | | | | 0% | | | |
| Didn't know who to go to for help | | | | | | | | | 0% | | | |
| Didn't know about Ombudsman process | | | | | | | | | 0% | | | |
| Other | | | | | | | | | 0% | | | |

Why did you not seek assistance in dealing with distortion or supression? (Rank 5)

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|---------------|------|------|
| Fear of retribution | | | | | | | | | 0% | NA after FY18 | | |
| Did not believe anyone would listen | | | | | | | | | 0% | | | |
| Did not believe anything could change | | | | | | | | | 0% | | | |
| Person in question considered "senior" to me | | | | | | | | | 0% | | | |
| Didn't know who to go to for help | | | | | | | | | 0% | | | |
| Didn't know about Ombudsman process | | | | | | | | | 0% | | | |
| Other | | | | | | | | | 0% | | | |

Why did you not seek assistance in dealing with distortion or supression? (Rank 6)

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|---------------|------|------|
| Fear of retribution | | | | | | | | | 0% | NA after FY18 | | |
| Did not believe anyone would listen | | | | | | | | | 0% | | | |
| Did not believe anything could change | | | | | | | | | 0% | | | |
| Person in question considered "senior" to me | | | | | | | | | 0% | | | |
| Didn't know who to go to for help | | | | | | | | | 0% | | | |
| Didn't know about Ombudsman process | | | | | | | | | 0% | | | |
| Other | | | | | | | | | 0% | | | |

Why did you not seek assistance in dealing with distortion or supression? (Rank 7)

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|---------------|------|------|
| Fear of retribution | | | | | | | | | 0% | NA after FY18 | | |
| Did not believe anyone would listen | | | | | | | | | 0% | | | |
| Did not believe anything could change | | | | | | | | | 0% | | | |
| Person in question considered "senior" to me | | | | | | | | | 0% | | | |
| Didn't know who to go to for help | | | | | | | | | 0% | | | |
| Didn't know about Ombudsman process | | | | | | | | | 0% | | | |
| Other | | | | | | | | | 0% | | | |

New question added in 2021

Are you empowered to uphold ICD 203 principles?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|------|------|------|------|------|------|------|------|------|------|------|------|
| Yes | | | | | | | | | | | 88% | 91% |
| No | | | | | | | | | | | 12% | 9% |
| Total | | | | | | | | | | | 100% | 100% |

New question added in 2021

Does your IC element/CCMD encourage raising questions and voicing concerns to ensure analysis adheres to ICD 203 principles?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|------|------|------|------|------|------|------|------|------|------|------|------|
| Yes | | | | | | | | | | | 91% | 88% |
| No | | | | | | | | | | | 9% | 13% |
| Total | | | | | | | | | | | 100% | 100% |

New question added in 2022

What is the primary way in which your IC element/CCMD could better promote analysis that adheres to ICD 203 principles?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---|------|------|------|------|------|------|------|------|------|------|------|------|
| Training on the Analytic Standards | | | | | | | | | | | | 38% |
| Promote awareness of the analytic ombuds as a resource to address concerns | | | | | | | | | | | | 0% |
| Consistent and transparent product review and feedback practices | | | | | | | | | | | | 17% |
| Consistent and transparent product coordination practices | | | | | | | | | | | | 13% |
| Communication, guidance, and strategic messaging about the Analytic Standards | | | | | | | | | | | | 8% |
| Leadership commitment to preserve objective analysis independent from political consideration | | | | | | | | | | | | 8% |
| Address resource-to-task imbalances | | | | | | | | | | | | 13% |
| Other | | | | | | | | | | | | 4% |
| Total | | | | | | | | | | | | 100% |

New question added in 2022

Are you aware of your IC element/CCMD analytic ombuds role and responsibilities?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022.33 |
|-----|------|------|------|------|------|------|------|------|------|------|------|---------|
| Yes | | | | | | | | | | | | 70% |
| No | | | | | | | | | | | | 30% |

| | | | | | | | | | | | | |
|-------|--|--|--|--|--|--|--|--|--|--|--|------|
| Total | | | | | | | | | | | | 100% |
|-------|--|--|--|--|--|--|--|--|--|--|--|------|

New question added in 2018
Question wording changed in 2021

Do you know how to contact your IC element/CCMD analytic ombudsman?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2018 | 2021 | 2022 |
|-------|------|------|------|------|------|------|------|------|------|------|------|------|
| Yes | | | | | | | | | 0% | 44% | 60% | 81% |
| No | | | | | | | | | 0% | 56% | 40% | 19% |
| Total | | | | | | | | | 0% | 100% | 100% | 100% |

New question added in 2022

Are you aware of the IC Analytic Ombudsman role and responsibilities?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022.33 |
|-------|------|------|------|------|------|------|------|------|------|------|------|---------|
| Yes | | | | | | | | | | | | 67% |
| No | | | | | | | | | | | | 33% |
| Total | | | | | | | | | | | | 100% |

New question added in 2022

Do you know how to contact the IC Analytic Ombudsman?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022.33 |
|-------|------|------|------|------|------|------|------|------|------|------|------|---------|
| Yes | | | | | | | | | | | | 69% |
| No | | | | | | | | | | | | 31% |
| Total | | | | | | | | | | | | 100% |

Question wording changed in 2022
New question added in 2021

In terms of effectively upholding ICD 203 Analytic Standards principles, how would you rate your experience with the President's Daily Brief in the past year?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Satisfactory | | | | | | | | | | | 11% | 17% |
| A mixed performance | | | | | | | | | | | 5% | 13% |
| Unsatisfactory | | | | | | | | | | | 2% | 0% |
| No opinion | | | | | | | | | | | 82% | 71% |
| Total | | | | | | | | | | | 100% | 100% |

New question added in 2022

What was the primary challenge to effectively upholding ICD 203 principles in your experience with the President's Daily Brief?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| Time constraints | | | | | | | | | | | | 0% |
| Levels of review | | | | | | | | | | | | 0% |
| Threshold for publication | | | | | | | | | | | | 0% |
| Pressure to reach consensus, including distorting or suppressing analysis of alternatives and/or dissent | | | | | | | | | | | | 67% |
| Pressure to maintain the existing analytic line or status quo on a topic | | | | | | | | | | | | 0% |
| Efforts to distort or suppress analysis due to considerations regarding the consumer | | | | | | | | | | | | 0% |
| Information sharing constraints, including compartmentalization | | | | | | | | | | | | 0% |
| Other | | | | | | | | | | | | 33% |
| Total | | | | | | | | | | | | 100% |

Question wording changed in 2022
New question added in 2021

In terms of effectively upholding ICD 203 Analytic Standards principles, how would you rate your experience with the National Intelligence Council in the past year?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|---------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Satisfactory | | | | | | | | | | | 26% | 35% |
| A mixed performance | | | | | | | | | | | 4% | 9% |
| Unsatisfactory | | | | | | | | | | | 0% | 0% |
| No opinion | | | | | | | | | | | 70% | 57% |
| Total | | | | | | | | | | | 100% | 100% |

New question added in 2022

What was the primary challenge to effectively upholding ICD 203 principles in your experience with the National Intelligence Council?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| Time constraints | | | | | | | | | | | | 50% |
| Levels of review | | | | | | | | | | | | 0% |
| Threshold for publication | | | | | | | | | | | | 0% |
| Pressure to reach consensus, including distorting or suppressing analysis of alternatives and/or dissent | | | | | | | | | | | | 0% |
| Pressure to maintain the existing analytic line or status quo on a topic | | | | | | | | | | | | 50% |
| Efforts to distort or suppress analysis due to considerations regarding the consumer | | | | | | | | | | | | 0% |
| Information sharing constraints, including compartmentalization | | | | | | | | | | | | 0% |
| Other | | | | | | | | | | | | 0% |
| Total | | | | | | | | | | | | 100% |

Question wording changed in 2022
New question added in 2021

How many levels of review are involved in the analytic product type that you typically prepare/support?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|------|------|------|------|------|------|------|------|------|------|------|------|
| One | | | | | | | | | | | 5% | 0% |
| 2 - 3 | | | | | | | | | | | 47% | 38% |
| 4 - 5 | | | | | | | | | | | 21% | 38% |

| | | |
|-------------|------|------|
| More than 5 | 3% | 25% |
| Unsure | 24% | 0% |
| Total | 100% | 100% |

New question added in 2021

How frequently do you have an opportunity to discuss feedback from product review?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--------------------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Always | | | | | | | | | | | 41% | 38% |
| Frequently | | | | | | | | | | | 12% | 42% |
| Sometimes | | | | | | | | | | | 15% | 4% |
| Rarely | | | | | | | | | | | 7% | 4% |
| Never | | | | | | | | | | | 0% | 8% |
| Not applicable to my work role | | | | | | | | | | | 25% | 4% |
| Total | | | | | | | | | | | 100% | 100% |

Question wording changed in 2022

Question responses changed in 2022

What is the primary challenge to effective coordination for the analytic product type that you typically prepare/support?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| Difficulty generating attention to the product | | | | | | | | | | | | 22% |
| Difficulty building or maintaining a network with all pertinent subject matter experts | | | | | | | | | | | | 22% |
| Overlapping roles or "lanes in the road" | | | | | | | | | | | | 17% |
| Efforts to distort or suppress the analysis | | | | | | | | | | | | 4% |
| Adjudicating differing perspectives | | | | | | | | | | | | 4% |
| Pressure to reach consensus | | | | | | | | | | | | 4% |
| Information sharing constraints | | | | | | | | | | | | 9% |
| Time constraints | | | | | | | | | | | | 13% |
| Pressure to incorporate input from non-analytic elements | | | | | | | | | | | | 0% |
| No challenges | | | | | | | | | | | | 0% |
| Not applicable to my work role | | | | | | | | | | | | 0% |
| Other | | | | | | | | | | | | 4% |
| Total | | | | | | | | | | | | 100% |

New question added in 2021

When considering the analytic product type that you typically prepare, what is the primary challenge to effective coordination?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|------|------|------|------|------|------|------|------|------|------|------|------------|
| Difficulty generating attention to the product | | | | | | | | | | | 9% | |
| Difficulty building or maintaining a network with all pertinent subject matter experts | | | | | | | | | | | 11% | |
| Overlapping roles or "lanes in the road" | | | | | | | | | | | 16% | |
| Efforts to distort or suppress the analysis | | | | | | | | | | | 2% | |
| Pressure to reach consensus | | | | | | | | | | | 5% | NA after F |
| Information sharing constraints | | | | | | | | | | | 9% | |
| Time constraints | | | | | | | | | | | 20% | |
| Pressure to incorporate input from non-analytic elements | | | | | | | | | | | 2% | |
| Other | | | | | | | | | | | 27% | |
| Total | | | | | | | | | | | 100% | |

Question wording changed in 2018

When thinking through analytic issues and/or preparing analytic products, is consideration of alternative explanations and/or outcomes a routine part of the analytic process?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--------------------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Yes | | | | | | | | | | 72% | 69% | 100% |
| No | | | | | | | | | | 3% | 2% | 0% |
| Not applicable to my work role | | | | | | | | | | 25% | 29% | 0% |
| Total | | | | | | | | | | 100% | 100% | 100% |

Question wording changed in 2018

When preparing analytic products, is analysis of alternatives a routine part of the process?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-------|------|------|------|------|------|------|------|------|------|------|------|---------------|
| No | 42% | 42% | 58% | 20% | 29% | 16% | 0% | 18% | 0% | | | |
| Yes | 58% | 58% | 42% | 80% | 71% | 84% | 100% | 82% | 100% | | | NA after FY18 |
| Total | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | | | |

Question responses changed in 2019

How often are the results of these alternative considerations included in the published product?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2022 |
|------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Always | | | | | | | | | | 32% | 48% | 42% |
| Frequently | | | | | | | | | | 18% | 35% | 29% |
| Sometimes | | | | | | | | | | 29% | 13% | 25% |
| Rarely | | | | | | | | | | 7% | 3% | 4% |
| Never | | | | | | | | | | 14% | 3% | 0% |
| Total | | | | | | | | | | 100% | 100% | 100% |

Question wording changed in 2018

How often are the results from your analysis of alternatives included in disseminated products?

| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|-----------|------|------|------|------|------|------|------|------|------|------|------|---------------|
| Always | | | | | | | | 50% | 67% | | | |
| Usually | | | | | | | | 22% | 0% | | | |
| Sometimes | | | | | | | | 22% | 33% | | | NA after FY18 |
| Rarely | | | | | | | | 0% | 0% | | | |
| Never | | | | | | | | 6% | 0% | | | |
| Total | | | | | | | | 100% | 100% | | | |

| Question responses changed in 2022 | | | | | | | | | | | | |
|---|------|------|------|------|------|------|------|------|------|------|------|------|
| New question added in 2021 | | | | | | | | | | | | |
| Which of the following is the primary reason the alternative considerations were excluded from the published product? | | | | | | | | | | | | |
| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Time constraints | | | | | | | | | | | | 0% |
| Product template constraints | | | | | | | | | | | | 0% |
| Perceived to undermine confidence in the analytic judgments | | | | | | | | | | | | 0% |
| Perceived as not relevant or did not add value to the product | | | | | | | | | | | | 100% |
| Perceived that the consumer would be averse to alternatives | | | | | | | | | | | | 0% |
| Other | | | | | | | | | | | | 0% |
| Total | | | | | | | | | | | | 100% |

| New question added in 2021 | | | | | | | | | | | | |
|---|------|------|------|------|------|------|------|------|------|------|------|------------|
| Which of the following is the primary reason the alternative considerations were excluded from the published product? | | | | | | | | | | | | |
| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Time constraints | | | | | | | | | | | | 0% |
| Product template constraints | | | | | | | | | | | | 50% |
| It was perceived as not relevant or did not add value to the product | | | | | | | | | | | | 50% |
| It was discouraged or removed by reviewer | | | | | | | | | | | | NA after F |
| It was perceived the customer would be averse to inclusion of alternatives | | | | | | | | | | | | 0% |
| Total | | | | | | | | | | | | 100% |

| New question added in 2022 | | | | | | | | | | | | |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| What is the primary challenge to conveying significant differences in analytic judgments and/or dissent in the analytic product type that you typically prepare? | | | | | | | | | | | | |
| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Pressure to maintain the existing analytic line or status quo on a topic | | | | | | | | | | | | 9% |
| Perception that the consumer is averse to products conveying differing views | | | | | | | | | | | | 9% |
| Perception that differing views undermine the main analytic judgement | | | | | | | | | | | | 4% |
| Pressure to reach consensus | | | | | | | | | | | | 4% |
| Difficulty adjudicating conflicting input | | | | | | | | | | | | 17% |
| Policies delineating lead, collaboration, and coordination roles | | | | | | | | | | | | 9% |
| Information sharing constraints, including compartmentalization | | | | | | | | | | | | 9% |
| No challenges | | | | | | | | | | | | 35% |
| Not applicable to my work role | | | | | | | | | | | | 0% |
| Other | | | | | | | | | | | | 4% |
| Total | | | | | | | | | | | | 100% |

| Question not asked in 2022 | | | | | | | | | | | | |
|---|------|------|------|------|------|------|------|------|------|------|------|------|
| New question added in 2021 | | | | | | | | | | | | |
| In the past year, were you involved in election security-related intelligence analysis? | | | | | | | | | | | | |
| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Yes | | | | | | | | | | | | 11% |
| No | | | | | | | | | | | | 89% |
| Total | | | | | | | | | | | | 100% |

| Question not asked in 2022 | | | | | | | | | | | | |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| New question added in 2021 | | | | | | | | | | | | |
| In the past year, were you involved in domestic extremism-related intelligence analysis? | | | | | | | | | | | | |
| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Yes | | | | | | | | | | | | 20% |
| No | | | | | | | | | | | | 80% |
| Total | | | | | | | | | | | | 100% |

| Question not asked in 2022 | | | | | | | | | | | | |
|---|------|------|------|------|------|------|------|------|------|------|------|------|
| New question added in 2021 | | | | | | | | | | | | |
| In the past year, were you involved in border security-related intelligence analysis? | | | | | | | | | | | | |
| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Yes | | | | | | | | | | | | 39% |
| No | | | | | | | | | | | | 61% |
| Total | | | | | | | | | | | | 100% |

| Question not asked in 2022 | | | | | | | | | | | | |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| New question added in 2021 | | | | | | | | | | | | |
| When considering your most significant experience of distortion and/or suppression of analysis, which of the following was the primary Analytic Standard Violated? | | | | | | | | | | | | |
| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Objective | | | | | | | | | | | | 14% |
| Independent of political considerations | | | | | | | | | | | | 29% |
| Timely | | | | | | | | | | | | 14% |
| Based on all available sources of intelligence information | | | | | | | | | | | | 14% |
| Implements and exhibits Analytic Tradecraft Standards | | | | | | | | | | | | 29% |
| Other | | | | | | | | | | | | 0% |
| Total | | | | | | | | | | | | 100% |

| Question not asked in 2022 | | | | | | | | | | | | |
|--|------|------|------|------|------|------|------|------|------|------|------|------|
| Question wording changed in 2021 | | | | | | | | | | | | |
| Was the assistance effective in resolving the issue? | | | | | | | | | | | | |
| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| No | | | | | | | | | | | | 60% |
| Yes/Partially | | | | | | | | | | | | 40% |
| Total | | | | | | | | | | | | 100% |

| Question not asked in 2022 | | | | | | | | | | | | |
|---|------|------|------|------|------|------|------|------|------|------|---------------|------|
| Did you receive assistance that was effective in resolving the problem? | | | | | | | | | | | | |
| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| No | | 0% | 50% | 0% | 25% | 0% | 0% | 50% | 0% | 67% | NA after FY19 | |
| Yes/Partially | | 100% | 50% | 100% | 75% | 100% | 100% | 50% | 0% | 33% | | |
| Total | | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 0% | 100% | | |